Financial Statements of

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Year ended March 31, 2024

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

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Year ended March 31, 2024

KPMG LLP
863 Princess Street, Suite 400
Kingston, ON K7L 5N4
Canada
Telephone 613 549 1550
Fax 613 549 6349

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of The Children's Aid Society of the United Counties of Stormont, Dundas and Glengarry

Opinion

We have audited the financial statements of The Children's Aid Society of the United Counties of Stormont, Dundas and Glengarry (the "Entity"), which comprise:

- the statement of financial position as at March 31, 2024
- the statement of operations for the year then ended
- the statement of changes in net assets for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies

(Hereinafter referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Entity as at March 31, 2024, and its results of operations, its remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "***Auditor's Responsibilities for the Audit of the Financial Statements"*** section of our auditor's report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KPMG LLP, an Ontario limited liability partnership and member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee. KPMG Canada provides services to KPMG LLP.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.

  The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

KPMG LLP

Chartered Professional Accountants, Licensed Public Accountants

Kingston, Canada

July 18, 2024

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Statement of Financial Position

March 31, 2024, with comparative information for 2023

	2024	2023
Assets		
Current assets:		
Cash	$ 1,146	$ 506
Restricted cash (notes 6 and 7)	780,324	854,040
Accounts receivable (note 2)	733,971	696,356
Prepaid expenses	157,030	163,735
	1,672,471	1,714,637
Capital assets (note 3)	4,343,418	3,071,384
	$ 6,015,889	$ 4,786,021
Liabilities and Net Assets		
Current liabilities:		
Bank indebtedness (note 5)	$ 88,456	$ 202,333
Accounts payable and accrued liabilities (note 4)	1,391,753	1,287,093
Agency obligations (note 7(a) and 7(b))	498,971	531,605
Agency funds held in trust (note 7(c))	49,690	50,055
Deferred revenue (note 6)	191,483	231,651
	2,220,353	2,302,737
Deferred capital contributions (note 9)	2,729,466	1,416,747
Net assets:		
Invested in capital assets (note 8)	1,613,953	1,654,636
Internally restricted	41,471	41,939
Unrestricted deficiency	(589,354)	(630,038)
	1,066,070	1,066,537
Economic dependence (note 10)		
Contingent liability (note 13)		
	$ 6,015,889	$ 4,786,021

See accompanying notes to financial statements.

Approved by the Board:

E. MacLennan Director

Ian Murphy Director

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Statement of Operations

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
Revenue:		
Operating grants	$ 19,930,838	$ 19,841,468
Child welfare recoveries	527,471	218,808
Interest income	42,707	23,797
Amortization of deferred contributions	121,481	68,919
Other income	363,616	896,450
	20,986,113	21,049,442
Expenses (Schedule B and C)	20,986,581	21,010,225
Excess of revenue over expenses (expenses over revenue)	$ (468)	$ 39,217

See accompanying notes to financial statements.

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Statement of Changes in Net Assets (Deficiency)

Year ended March 31, 2024, with comparative information for 2023

	Unrestricted	Internally restricted	Invested in capital assets	2024 Total	2023 Total
Net assets (deficiency), beginning of year	$ (630,038)	$ 41,939	$ 1,654,637	$ 1,066,538	$ 1,027,321
Excess of revenue over expenses (expenses over revenue)	40,216	–	(40,684)	(468)	39,217
Interfund transfers	468	(468)	–	–	–
Net assets (deficiency), end of year	$ (589,354)	$ 41,471	$ 1,613,953	$ 1,066,070	$ 1,066,538

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Statement of Cash Flows

Year ended March 31, 2024, with comparative information for 2023

	2024	2023
Cash provided by (used in):		
Operating activities:		
Excess of revenue over expenses (expenses over revenue)	$ (468)	$ 39,217
Items not involving cash:		
Amortization of deferred contributions	(121,481)	(68,919)
Amortization of capital assets	175,668	117,727
Changes in non-cash operating working capital:		
Accounts receivable	(37,615)	304,362
Prepaid expenses	6,705	(15,625)
Accounts payable and accrued liabilities	104,662	175,981
Agency obligations	(32,634)	(73,917)
Agency funds held in trust	(365)	(47,213)
Deferred revenue	(40,168)	(84,176)
	54,304	347,437
Capital activities:		
Purchase of capital assets	(1,447,703)	–
Increase in deferred contributions	1,434,200	–
	(13,503)	–
Increase in cash	40,801	347,437
Cash, beginning of year	652,213	304,776
Cash, end of year	$ 693,014	$ 652,213
Cash comprised of:		
Cash	$ 1,146	$ 506
Bank indebtedness and line of credit	(88,456)	(202,333)
Restricted cash	780,324	854,040
	$ 693,014	$ 652,213

See accompanying notes to financial statements.

The Children's Aid Society of the United Counties of Stormont, Dundas and Glengarry (the "Society") is incorporated without share capital under the laws of Ontario and its operations are governed by the Child and Family Services Act (R.S.O. 2006). The Society is a registered charity under the Income Tax Act and as such, is exempt from income tax.

1. Significant accounting policies:

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards.

(a) Revenue recognition:

The Society is funded primarily by the Ministry of Children, Community and Social Services (MCCSS). Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of an accounting period are accrued.

The Society follows the deferral method of accounting for contributions, which include donations and government grants.

Grant revenue, which is 100% provincially funded, is recognized on the basis of the lower of:

(i) actual expenses eligible for operating grant; and

(ii) approval of fiscal allocation by the area office of the MCCSS.

These financial statements reflect agreed arrangements approved by the MCCSS with respect to the year ended March 31, 2024.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenditures are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis, at a rate corresponding with the amortization rate for the related capital assets.

Other revenue is recognized when performance obligations are fulfilled.

1. Significant accounting policies (continued):

(b) Capital assets:

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Assets acquired under capital leases are amortized over the estimated life of the assets or over the lease term, as appropriate. Repairs and maintenance costs are charged to expense. Betterments which extend the estimated life of an asset are capitalized. When a capital asset no longer contributes to the Society's ability to provide services, its carrying amount is written down to its residual value.

Amortization is provided using the following methods and annual rates:

	Basis	Rate
Buildings and shed	Declining balance	4%
Furniture, fixtures and equipment	Declining balance	20% and 30%
Computer equipment	Declining balance	30%
Computer software	Straight-line	25%

(c) Contributed services:

A substantial number of volunteers contribute a significant amount of their time each year. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements.

(d) Financial instruments:

Financial instruments are recorded at fair value on initial recognition. Financial instruments are subsequently recorded at cost or amortized cost, unless management has elected to carry the instruments at fair value. The Society has not elected to subsequently carry any such financial instruments at fair value.

Financial instruments are adjusted by transaction cost incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Society determines of there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Society expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

1. Significant accounting policies (continued):

(e) Employee future benefits:

The Society makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer, defined benefit pension plan. The Society has adopted defined contribution plan accounting principles for this Plan because insufficient information is available to apply defined benefit plan accounting principles.

(f) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the year. Significant items subject to such estimates and assumptions include the carrying amount of capital assets. Actual results could differ from those estimates.

2. Accounts receivable:

	2024	2023
Due from other Societies	$ 329,374	$ 44,138
HST rebates recoverable	179,683	97,030
General	116,250	194,158
Province of Ontario	108,664	361,030
	$ 733,971	$ 696,356

3. Capital assets:

	Cost	Accumulated amortization	2024 Net book value	2023 Net book value
Shed	$ 147,787	$ 60,859	$ 86,928	$ 90,551
Land	225,000	–	225,000	225,000
Buildings	6,512,966	2,501,001	4,011,965	2,731,427
Generator	315,695	296,170	19,525	24,406
Furniture, fixtures and equipment	383,424	383,424	–	–
Computer equipment	522,756	522,756	–	–
	$ 8,107,628	$ 3,764,210	$ 4,343,418	$ 3,071,384

Cost and accumulated amortization at March 31, 2023 amounted to $6,659,925 and $3,588,541, respectively.

Amortization for the year amounted to $175,668 (2023 - $117,727).

4. Accounts payable and accrued liabilities:

	2024	2023
Trade payables and accrued liabilities	$ 1,391,753	$ 1,287,093

5. Bank credit facility:

The line of credit is secured by a general security agreement and specific charge on equipment, land and buildings. The interest rate on the operating line of credit is prime less 0.25%. The authorized limit of the line of credit is $1,250,000 of which $Nil was drawn against at March 31, 2024 (2023 - $Nil).

The bank indebtedness is created from the reporting of restricted cash for agency obligations, agency funds held in trust and deferred revenue.

6. Deferred revenue:

This reserve consists of donations and other receipts received by the Society from individuals and other organizations for special activities. The receipts and disbursements in this account are summarized as follows:

	2024	2023
Balance, beginning of year	$ 231,651	$ 315,827
Revenue:		
Donations	32,253	14,641
Interest earned	1,512	2,890
	33,765	17,531
Expenses - special activities	73,933	101,707
Excess of expenses over revenue	(40,168)	(84,176)
Balance, end of year	$ 191,483	$ 231,651

7. Agency obligations:

(a) The Society acts as an agent, which holds resources and makes disbursements on behalf of various unrelated individuals or groups. The Society has no discretion over such agency transactions.

Resources received in connection with such agency transactions are reported as liabilities not revenue and subsequent distributions are reported as decreases to this liability.

At March 31, these obligations consisted of:

	2024	2023
Registered educational savings program (RESP):		
Balance, beginning of year	$ 167,314	$ 166,787
Universal childcare benefit funds received	71,807	101,102
Transfer to individual RESP account	(68,213)	(109,609)
Bank fees	6,589	9,035
Balance, end of year	177,497	167,315
Ontario child tax benefit equivalent (OCBE):		
Balance, beginning of year	189,585	280,685
Grants received	64,291	24,989
Disbursements	(31,988)	(116,089)
Balance, end of year	221,888	189,585
Agency obligations	$ 399,385	$ 356,900

7. Agency obligations (continued):

(a) (continued)

Once accounts are open, RESP's are removed from the Society's "Statement of Financial Position" and are no longer reflected in the Society's assets and liabilities. The value of individual RESP's accounts opened is as follows and does not include associated grant and bonds:

	2024	2023
Total contributions in open RESP's held with Royal Bank, end of year	$ 330,337	$ 312,322

(b) The Society holds resources and makes disbursements at its discretion for the registered disability savings program. The Society also establishes a separate ledger account to hold and pool all OCBE activity fund payments as per the ministry policy directive.

Resources received in connection with such agency transactions are reported as liabilities, not revenue, and subsequent distributions are reported as decreases to this liability.

As per ministry Policy Directive, CW 001-14, the OCBE activities fund is to provide all children and youth in care and in formal Customary Care, ages 0 to 17 with access to recreational, educational, cultural and social opportunities that support their achievement of higher educational outcomes, a higher degree of resiliency, social skills and relationship development, and a smoother transition to adulthood (Activities Program).

Each CAS shall establish a separate general ledger account to hold and pool all OCBE payments.

The Society sets aside amounts received on behalf of the youth for the Child Disability Benefit from Revenue Canada. These funds are then set up into a Registered Disability Savings Plan.

7. Agency obligations (continued):

(b) (continued).

At March 31, these obligations consisted of:

		2024		2023
Registered disability savings program (RDSP):				
Balance, beginning of year	$	66,547	$	44,772
Universal childcare benefit funds received		22,645		40,738
Contributions made to individual RDSP accounts		(16,677)		(18,963)
Balance, end of year	$	72,515	$	66,547

		2024		2023
Ontario child tax benefit equivalent (OCBE):				
Balance, beginning of year	$	108,158	$	113,278
Grants received		43,123		36,794
Disbursement/adjustments in year		(124,210)		(41,914)
Balance, end of year	$	27,071	$	108,158
	$	99,586	$	174,705

(c) Agency funds held in trust:

The Society acts as a host agency, which receives funds in trust and makes disbursements on behalf of the following programs.

The Roger Giroux, gifted by the estate, is to assist youth who were adopted through CAS of SDG who are pursuing post-secondary education.

The Crown Ward Education Championship Teams (CWECT) in partnerships with children’s aid societies, school boards, colleges, universities, and employment services, helps Crown wards complete high school and pursue postsecondary education, training and employment. CWECT’s are expected to work towards the strategic goal of enabling better education, training and employment opportunities for all youth with Crown wardship status through funds provided by the Ministry of Colleges and Universities. The program recently changed its name to Ontario Education Championship Team (OECT).

7. Agency obligations (continued):

(c) Agency funds held in trust (continued):

Each of these programs represent provincial and federal activities that are not specific to this Society or its municipal boundaries. The Society has no recourse to the funds or obligation to settle any debts incurred by these programs. As a result, program revenue and expenses are not reported on the "Statement of Operations" of the Society. Net unspent (unfunded) funds at year end are reported as assets or liabilities on the "Statement of Financial Position".

	2024	2023
Roger Giroux trust		
Funds held in trust as cash, beginning of year	$ 37,000	$ 40,000
Funds received during the year	–	–
Funds disbursed during the year	–	(3,000)
Balance at end of year	37,000	37,000
CWECT		
Funds held in trust as cash, beginning of year	13,055	57,268
Funds received during the year	73,186	71,879
Funds disbursed during the year	(73,551)	(116,092)
Balance at end of year	12,690	13,055
Funds held in trust as cash, end of year	$ 49,690	$ 50,055

8. Investment in capital assets:

Investment in capital assets is calculated as follows:

	2024	2023
Capital assets	$ 4,343,419	$ 3,071,384
Amounts financed by:		
Deferred contributions - capital	(2,729,466)	(1,416,748)
	$ 1,613,953	$ 1,654,636

8. Investment in capital assets (continued):

Change in net assets invested in capital assets is calculated as follows:

		2024		2023
Amortization of capital assets	$	(175,668)	$	(117,727)
Amortization of deferred contributions		121,481		68,918
Net change in investment in capital assets		13,503		–
	$	(40,684)	$	(48,809)

9. Deferred contributions:

The balance of unamortized capital contributions, in the form of grants and donations, related to capital assets consists of the following:

		2024		2023
Balance, beginning of year	$	1,416,747	$	1,485,666
Add: additional contributions received		1,434,200		–
Less: amounts recognized as revenue		(121,481)		(68,919)
Balance, end of year	$	2,729,466	$	1,416,747

10. Economic dependence:

The Society is economically dependent on the Ministry of Children, Community and Social Services to provide sufficient funds to continue operations, replace essential equipment and complete its capital projects.

11. Partner facility renewal fund:

Infrastructure funding supports directly operated facilities and transfer payment agencies for the acquisition, construction, renovation and renewal of capital assets to support the effective delivery of ministry programs.

Amounts received and invested in capital assets are recorded as deferred contributions and the expenditures are set up as capitals assets. These amounts are then written down based on the approved amortization rates.

As at March 31, 2024, the balance in this fund amounts to $Nil (2023 - $Nil).

12. Pension plan:

The Society makes contributions to the Ontario Municipal Employees Retirement System (OMERS), which is a multi-employer plan, on behalf of its employees. The plan is a defined benefit pension plan which specifies the amount of the retirement benefit to be received by the employees, based on the length of service and rates of pay. The OMERS Board of Trustees representing plan members and employers, is responsible for overseeing the management of the pension plan, including investment of the assets and administration of the benefits. OMERS provides pension services to approximately 1,000 employers and 450,000 plan members.

Each year an independent actuary determines the funding status of the OMERS pension plan (the Plan) by comparing the actuarial value of the invested assets to the estimated present value of all pension benefits that members have earned to date. The most recent actuarial valuation of the Plan was conducted at December 31, 2023. The results of this valuation reported an actuarial deficit of $4.2 billion (2022 - $6.7 billion actuarial deficit). Because OMERS is a multi- employer plan, any pension plan surpluses or deficits are a joint responsibility of employers and plan members participating in the Plan. Ongoing adequacy of the contribution rates will need to be monitored and may lead to increased future funding requirements. The Society has adopted defined contribution plan accounting principles for this plan because insufficient information is available to apply defined benefit plan accounting principles. As a result, the Society does not recognize any share of the OMERS pension deficit.

The amount contributed to OMERS by the Society was $1,054,970 (2023 - $1,078,408), for current service and is included as an employee benefits expense in the operating fund, on the “Statement of Operations”.

13. Contingent liability:

The nature of the Society’s activities is such that there may be litigation pending or in prospect at any time. With the respect to claims at March 31, 2024, management believes that the Society has valid defenses and appropriate insurance coverage in place. In the event any claims are unsuccessful, management believes that such claims are not expected to have a material effect on the Society’s financial position.

14. Financial risk and concentration of risk:

(a) Liquidity risk:

Liquidity risk is the risk that the Society will be unable to fulfill its obligations on a timely basis or at a reasonable cost. As at March 31, 2024, the Society's current liabilities exceed its current assets by $547,882 (2023 - $588,100). The Society manages its liquidity risk by monitoring its operating requirements. The Society prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no significant change to the risk exposure from 2023.

(b) Credit risk:

Credit risk refers to the risk that a counterparty may default on its contractual obligations resulting in a financial loss. The Society is exposed to credit risk with respect to accounts receivable. The Society assesses, on a continuous basis, accounts receivable and provides for any amounts that are not considered collectible in an allowance for doubtful accounts. The Society's allowance for doubtful accounts as at March 31, 2024 is $Nil (2023 - $Nil). There has been no change to the risk exposure from 2023.

15. Change in accounting policies:

On April 1, 2023, the Society adopted Canadian public sector accounting standard PS 3400 *Revenue*. This new accounting standard establishes a single framework to categorize revenue to enhance the consistency of revenue recognition and its measurement. As at March 31, 2024, the Society determined that the adoption of this new standard did not have an impact on the amounts presented in the financial statements.

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Schedule A

Statement of Financial Position - Program Funds

March 31, 2024, with comparative information for 2023

	C & FI Independence Preparation	Education Liaison	Mental Health Funding	Operating Funds	2024 Total	2023 Total
Assets						
Current assets:						
Cash	$ 4	$ 30,176	$ 10,000	$ 1,291	$ 41,471	$ 41,939
Fund Balances						
Internally restricted	$ 4	$ 30,176	$ 10,000	$ 1,291	$ 41,471	$ 41,939

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Schedule B

Statement of Operations and Changes in Internally Restricted Balances

Year ended March 31, 2024, with comparative information for 2023

	C & FI Independence Preparation	Education Liaison	Mental Health	Operating Funds	2024 Total	2023 Total
Revenue:						
Operating grants	$ 107,761	$ 92,823	$ –	$ –	$ 200,584	$ 210,584
Expenses:						
Program delivery	30,840	1,323	–	(81)	32,082	31,471
Salaries	76,920	92,050	–	–	168,970	139,895
	107,760	93,373	–	(81)	201,052	171,366
Excess of revenue over expenses (expenses over revenue)	1	(550)	–	81	(468)	39,218
Internally restricted balances, beginning of year	3	30,726	10,000	1,210	41,939	2,721
Internally restricted balances, end of year	$ 4	$ 30,176	$ 10,000	$ 1,291	$ 41,471	$ 41,939

THE CHILDREN'S AID SOCIETY OF THE UNITED COUNTIES OF STORMONT, DUNDAS AND GLENGARRY

Schedule C
Expenses

Year ended March 31, 2024, with comparative information for 2023

	Operating Fund	Program Funds (Schedule B)	2024 Total	2023 Total
Adoption subsidies	$ 24,250	$ –	$ 24,250	$ 60,057
Boarding rate payments	3,243,161	–	3,243,161	2,680,199
Building occupancy	571,556	–	571,556	471,177
Client personal needs	418,768	–	418,768	482,916
Employee benefits	3,392,036	–	3,392,036	3,353,727
Health and related – client	139,007	–	139,007	162,243
Internal/external legal costs	12,709	–	12,709	11,841
Miscellaneous	259,727	–	259,727	225,620
Office administration	179,700	–	179,700	168,231
Permanency assistance	102,685	–	102,685	113,206
Professional services – client	222,735	–	222,735	153,637
Professional services – non-client	118,831	–	118,831	92,583
Program delivery	58,956	32,082	91,038	31,471
Promotion and publicity	81,115	–	81,115	59,855
Salaries	10,312,805	168,970	10,481,775	11,338,336
Special programs	607,035	–	607,035	33,687
Targeted adoption subsidies	452,110	–	452,110	591,035
Technology	126,857	–	126,857	384,946
Training and recruitment	461,486	–	461,486	157,672
Travel	–	–	–	437,786
	$ 20,785,529	$ 201,052	$ 20,986,581	$ 21,010,225